September 7, 2007

Mr. Les Boles State Budget Director Office of State Budget 1201 Main Street, Suite 900 Columbia, South Carolina 29201

Dear Mr. Boles,

Please accept the enclosed budget request for the Department of Commerce for FY2008-2009. The Department is respectfully returning the Venture Capital funding that was received in last legislative session. The Department only has one additional request: Closing Fund - \$7,000,000.

The Department is not requesting any capital improvement funding at this time.

We also have two proviso updates. One is for clarification of operating costs for Coordinating Council and the second one is a deletion of the I-73/I-74 proviso.

We appreciate your continued help and support in all our budget matters.

If you have any questions regarding this request, please let me know.

Warm Regards,

Mandy M. Kibler Director of Administration

FISCAL YEAR 2008-2009 BUDGET PLAN

I. EXECUTIVE SUMMARY

- A. **Agency Section/Code/Name:** Section 40/P32/Commerce
- B. **Statewide Mission:** The South Carolina Department of Commerce is the economic development and business recruiting arm of the state. The staff and leadership of DOC are totally committed to the mission of the agency and believe in striving to enhance the quality of life for all South Carolinians.

Agency mission statement:

To improve the per capita income of all South Carolinians in a manner that supports and enhances a high quality of life.

It is our vision that South Carolina's economy will become more competitive in a global economy, providing South Carolinians of all ages and skill levels an opportunity to maximize their talents and abilities.

Agency value statement:

DOC is a professional, team-focused, and innovative organization committed to achieving its mission while being a good steward of the taxpayer's dollar.

C. Summary Description of Strategic or Long-Term Goals:

- (1) Develop a strategy that recognizes the strengths of the state's existing industries and builds on the opportunities those strengths present.
- (2) Implement a targeted marketing strategy for high-growth industries built around industry clusters identified in our strategic plan.
- (3) Increase investment and job creation in rural South Carolina.
- (4) Increase the quality of the "economic product" in South Carolina through leadership development and a strategic investment strategy.
- (5) Increase the value of exports from South Carolina businesses.
- (6) Develop a strategy to partner workforce development and economic development around industry clusters.

D.

Summar	y of Operating Budget	FUNDING				FTEs				
Priorities	s for FY 2008-09:	State Non- Recurring	State Recurring	Federal	Other	Total	State	Fed.	Other	Total
Priority	Title: Venture	0	(197,500)	0	0	(\$197,500)	0	0	0	0.00
No.: 1	Capital Program									
	Funding									

Summary of Operating Budget	et FUNDING F					FTE	ſEs		
Priorities for FY 2008-09:	State Non- Recurring	State Recurring	Federal	Other	Total	State	Fed.	Other	Total
Strategic Goal No. Referenced in Item C Above (if applicable): Activity Number & Name: 1775		-							
Venture Capital Authority Priority No: 2 Title: Deal Closing Fund	7,000,000				\$7,000,000				
Strategic Goal No. Referenced in Item C Above (if applicable): Activity Number & Name: 1779 Deal Closing Fund									
TOTAL OF ALL PRIORITIES	\$7,000,000	\$(197,500)	\$ 0	\$ 0	\$6,802,500	000	0.00	0.00	0.00

E. Agency Recurring Base Appropriation:

State \$ 17,413,870 Federal\$ 90,720,464 Other \$ 37,348,900

F. Efficiency Measures:

Budgeting and Financial Processes – The Department continues with a formal budgeting process which began in November 2003. During this process, each division developed Key Bets (short term goals) and Strategic Initiatives (long term goals). The Key Bets and Strategic Initiatives are then tied to the budget. Each month the Division Directors meets with the Chief of Staff and the Director of Administration in order to provide updates to Key Bets and Strategic Initiatives and to review the division's budget. Each fiscal year the Key Bets and Strategic Initiatives are reviewed and updated. This provides accountability not only for the department but for the businesses and communities that we work with on a day-to-day basis.

Annual Performance Incentive Program (APIP) – The Department has implemented an Annual Performance Incentive Program for all full time employees. The Annual Performance Incentive Program is tied directly to performance at both the division and individual level. The purpose of the Agency Performance Incentive Plan is to provide a strategic tool to assist the Department of Commerce in achieving its goal of improving the economic well being of South Carolinians in a manner that supports and enhances a high quality of life by linking specific

performance measures to incentive pay. The plan is designed to potentially reward employees for exceptional performance for assigned duties and responsibilities, achieving targeted quality and productivity goals and contributing to the strategic initiatives of their business unit.

G.

Summary of	Capital Budget Priorities:		Additional State Funds	Previously Authorized State Funds	Total Other Fund Sources	Project Total
Priority No.:	Project Name: Activity Number & Name:	Project No*:	0	0	0	\$ 0
Priority No.:	Project Name: Activity Number & Name:	Project No*:	0	0	0	\$ 0
Priority No.:	Project Name: Activity Number & Name:	Project No*:	0	0	0	\$ 0
Total of All C	Capital Budget Priorities:		\$ 0	\$ 0	\$ 0	\$ 0

^{*} If applicable

**** We are not requesting additional dollars at this time for capital improvements.

H. Number of Proviso Changes: 2

I. Signature/Agency Contacts/Telephone Numbers:

Mr. Joe E. Taylor, Jr. Ms. Mandy M. Kibler Commerce Secretary Director of Administration

(803) 737-0400 (803) 737-0462

II. DETAILED JUSTIFICATION FOR FY 2008-2009 OPERATING BUDGET PRIORITIES

- A. Agency Section/Code/Name: Section 40 Department of Commerce P32
- B. Priority No. __1_ of _2__
- C. (1) Title: Venture Capital Program Funding
 - (2) Summary Description: The Department requested funding for the Venture Capital Program last year. After review of this program and the needs from the Venture Capital Authority, the department believes that this funding is not necessary and is respectfully returning the money to the General Fund.
 - (3) Strategic Goal/Action Plan (if applicable): ALL
- D. Budget Program Number and Name: Business Solutions 60050100 IIB
- E. Agency Activity Number and Name: 1775 Venture Capital Authority
- F. Detailed Justification for Funding
 - (1) Justification for Funding Increase:

(2) _____

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Salary		(60,000)			(\$60,000)
(c) Fringe Benefits		(18,000)			(\$18,000)
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses		(119,500)			(\$119,500)

Total	\$ 0	(\$197,500)	\$ 0	\$ 0	(\$197,500)
* If new FTEs are needed, plea	se complete Section	F (Detailed Justi	fication for FT	Es) below.	

(3) Base Appropriation:

State \$ 17,413,870 Federal\$ 90,720,464 Other \$ 37,348,900

(4)	Is this priority associated with a Capital Budget Priority?	No	If so, state Capital Budget Priority Number a	and Project
	Name:	_•		

G. Detailed Justification for FTEs

- (1) Justification for New FTEs
 - (a) Justification:
 - (b) Future Impact on Operating Expenses or Facility Requirements:
- (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Salary					\$ 0
(c) Fringe Benefits					\$ 0

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Salary					\$ 0
(c) Fringe Benefits					\$ 0

	(3) FTEs in Program Area per FY 2007-2008 Appropriation Act:
	State106.97
	Federal38.87
	Other16.16
	Agency-wide Vacant FTEs as of July 31, 2007:30 % Vacant18.5% * Vacancy rate is higher than normal due to the new positions that we received as of July 1 2007 and vacant WIA positions from the transfer of this program from ESC.
H.	Other Comments:

II. DETAILED JUSTIFICATION FOR FY 2008-08 OPERATING BUDGET PRIORITIES

- A. Agency Section/Code/Name: Section 40 Department of Commerce P32
- B. Priority No. __2_ of _2__
- C. (1) Title: Deal Closing Fund
 - (2) Summary Description: These funds will as a part of recruiting businesses to South Carolina. They will be a valuable tool as part of recruitment efforts and will provide value added items towards the end of a recruiting deal. The Department has been funded with Non-Recurring sources for the last two years.
 - (3) Strategic Goal/Action Plan (if applicable): ALL
- D. Budget Program Number and Name: 60010100 Business Development IIA
- E. Agency Activity Number and Name: 1779 Deal Closing Fund
- F. Detailed Justification for Funding
 - (1) Justification for Funding Increase: These funds will as a part of recruiting businesses to South Carolina. They will be a valuable tool as part of recruitment efforts and will provide value added items towards the end of a recruiting deal.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Salary					\$ 0
(c) Fringe Benefits					\$ 0
Program/Case Services					\$ 0
Pass-Through Funds	7,000,000				\$7,000,000

Other Operating Expenses					\$ 0	
Total	\$ 7,000,000	\$ 0	\$ 0	\$ 0	\$7,000,000	
* If new FTEs are needed, plea	* If new FTEs are needed, please complete Section F (Detailed Justification for FTEs) below.					

(3) Base Appropriation:

State \$ 17,413,870 Federal\$ 90,720,464 Other \$ 37,348,900

(4)	Is this priority associated with a Capital Budget Priority?	? <u>No</u>	If so, state Capital Budget Priority Number and	Project
	Name:	•		

G. Detailed Justification for FTEs

- (2) Justification for New FTEs
 - (a) Justification:
 - (b) Future Impact on Operating Expenses or Facility Requirements:
- (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title: Engineer II					
(a) Number of FTEs					0.00
(b) Salary					\$ 0
(c) Fringe Benefits					\$ 0

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Salary					\$ 0
(c) Fringe Benefits					\$ 0

	(3) FTEs in Program Area per FY 2007	7-2008 Appropriation Act:
		State106.97
		Federal38.87
		Other16.16
	Agency-wide Vacant FTEs as of Ju	uly 31 2007· 30
		* Vacancy rate is higher than normal due to the new positions that we received as of July 1.
		is from the transfer of this program from ESC.
H.	Other Comments:	

III. DETAILED JUSTIFICATION FOR CAPITAL BUDGET PRIORITIES

*** We are	e not requesting additional dolla	rs at this time for capita	l improvements.		
A.	Agency Section/Code/Name: S	ection 40 – Department of	of Commerce P32		
В.	Priority No of				
C.	Strategic Goal/Action Plan (if a	pplicable):			
D.	Project Name and Number (if a	pplicable):			
E.	Agency Activity Number and N	Jame:			
F.	Description of Priority:				
G.	Detailed Justification for Fundi	ng			
(1) Justification for Funding Prio	rity:			
(2	2)				
	Total Project Cost Estimates:	Additional State Funds	Previously Authorized State Funds	Total Other Fund Sources	Project Total
	Total Project Cost*				\$
H. W	H and I (Justification for Ad Justification for First Year Add Vill additional annual operating co If not, will additional state fund	dditional Future Annual Citional Future Annual Operates to be absorbed into your	erating Costs: existing budget?	rojeci compietion pieuse (ompiete Section
	If state funds will not be needed				

First Fiscal Year Additional Annu	al Operating Costs Are Anticipated:	Will this fiscal year require a partial or full
year's operating funds?	If a partial year's funds are required,	what portion of the year does it cover?

(3)

Additional Annual Operating	State	State			
Cost Details:	Non-Recurring	Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

- I. Justification for First Full Year Additional Future Annual Operating Costs (If Section H above represents a full year's operating funds, do not complete this section.)
 - (1) Will additional annual operating costs be absorbed into your existing budget? _____

 If not, will additional state funds be needed in the future? _____

 If state funds will not be needed in the future, explain the source(s) that will be used. _____
 - (2) First Full Fiscal Year Additional Annual Operating Costs Are Anticipated: _____

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0

Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

J. Other Comments:

FY 2008-09 ACTIVITY PRIORITY ADDENDUM

I. PRIORITY ASSESSMENT OF ACTIVITIES – HIGHEST PRIORITIES

A. Agency Section/Code/Name: Section 40 – Department of Commerce P32

B.

Priority Assessment of Activities – Highest Priorities				Capita			
riighest Friorities	C 1	Federal	Supplem	Reserv	Od	7D 4 1	FT
	General		ental	e	Other	Total	Es
Activity Number & Name: 1291	\$2,815,038	0	0	0	0	\$2,815,038	0
Business Development – Project							
Management							
Activity Number & Name: 1295	\$591,648	0	0	0	0	\$591,648	0
Business Solutions – Small Business	. ,					,	
Activity Number & Name: 1298	\$343,498	0	0	0	\$615,285	\$958,783	0
Community and Rural Development	·				·		
Activity Number & Name: 1304	\$500,000	\$30,310,464	0	0	0	\$30,810,464	0
Community Development Block Grant							
(CDBG)							
Activity Number & Name: 1605	0	\$60,000,000	0	0	0	\$60,000,000	0
Workforce Development (WIA)		, ,				, ,	
							0.0
TOTAL OF HIGHEST PRIORITES	\$4,250,184	\$90,310,464	\$ 0	\$ 0	\$615,285	\$95,175,933	0

FY 2008-09 ACTIVITY PRIORITY ADDENDUM

II. PRIORITY ASSESSMENT OF ACTIVITIES – LOWEST PRIORITIES

- A. Agency Section/Code/Name: Section 40 Department of Commerce P32
- B. Agency Activity Number and Name: 1307 Agency Pass Thrus
- C. Explanation of Lowest Priority Status: These dollars are for pass thru allocations to which are outside the scope of Commerce's enabling legislation.

D. Estimate of Savings:

Estimate of Savings:	General	Federal	Supplemental	Capital Reserve	Other	Total
Personnel:						
(a) Number of FTEs	0	0	0	0	0	0.00
(b) Personal Service	0		0	0	0	\$ 0
(c) Employer Contributions	0		0	0	0	\$ 0
Program/Case Services	0	0	0	0	0	\$ 0
Pass-Through Funds	\$597,688	0	0	0	0	\$597,688
Other Operating Expenses	0	0	0	0	0	\$ 0
	·	_			·	
Total	\$597,688	\$ 0	\$ 0	\$ 0	\$ 0	\$597,688

E. Activity Impact (Describe the impact on the activity affected including the impact on customers and clients.):

Summary of Cost Savings	FUNDING				FTEs			
Initiatives for FY 2008-08:								
	General	Federal	Other	Total	State	Fed.	Other	Total
Initiative Title: 1307 Pass Thru	597,688	0	0	\$597,688	0	0	0	0.00
Activity Number & Name:								
Initiative Title:	0	0	0	\$ 0	0	0	0	0.00
Activity Number & Name:								
Initiative Title:	0	0	0	\$ 0	0	0	0	0.00
Activity Number & Name:								
TOTAL OF ALL INITIATIVES	\$597,688	\$ 0	\$ 0	\$597,688	0.00	0.00	0.00	0.00